



MANAGERIAL DECISION MAKING (MDMk)

1. Steps in managerial decision making process. Optimal skill mix of a manager by hierarchical level. The A.N.Whitehead's concept of the fallacy of misplaced concreteness.
2. Importance of conceptual skills in business management. Strategic decision making process.
3. Corporate decision makers: Top Management and the Board of Directors. Ten roles of a top manager according to Henry Mintzberg.
4. The functions of a Board of Directors. Inside versus Outside Directors.
5. Operations management decision making.
6. Strategy implementation. A.Chandler: structure follows strategy
7. Optimal decisions made by management teams. The M.Belbin's concept of management teams composition.
8. The ethical and legal aspects of managerial decision making.

Bibliography

- 1) R.W.Griffin, R.J.Ebert *Business*, Prentice Hall Inc. 1991 and later editions
- 2) T.L.Wheelen, J.D.Hunger *Strategic Management*, Addison-Wesley Publishing Company 1984
- 3) P.F.Drucker *Managing for Results*, Harper Business 1993
- 4) J.Monks *Operations Management*, McGraw-Hill Book Company 1982 and later editions
- 5) A.Wilk *Zarządzanie zasobami ludzkimi-koncepcje, modele, metody*, WSL, Poznań 2010